

BUDGET PRESSURES AND SAVINGS

APPENDIX A

WEST DEVON BOROUGH COUNCIL

| | BASE 2016/17 £ | Yr1 2017/18 £ | Yr2 2018/19 £ | Yr3 2019/20 £ | Yr4 2020/21 £ | Yr5 2021/22 £ |
|--|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| BUDGET PRESSURES | | | | | | |
| Inflation on the waste collection, recycling and cleansing contract (estimate) | 80,000 | 300,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| Inflation on the street cleaning and public conveniences | 10,000 | 30,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Triennial Pension revaluation | 60,000 | 75,000 | 25,000 | 0 | 75,000 | 0 |
| Recycling of garden and leaf collections | 90,000 | 0 | 0 | 0 | 0 | 0 |
| New glass recycling banks x 3 | (8,000) | 0 | 0 | 0 | 0 | 0 |
| Inflation on goods and services | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| Increase in salaries - increments and pay and grading | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Increase in salaries - pay increase at 1% | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Reduction in Housing Benefit administration subsidy | 40,000 | 30,000 | 20,000 | 20,000 | 0 | 0 |
| National Insurance | 60,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Reduction in the Homelessness Grant | 50,000 | 0 | 0 | 0 | 0 | 0 |
| Kilworthy Park - running costs | 45,000 | 0 | 0 | 0 | 0 | 0 |
| Tamar Valley Legacy Plan | 3,000 | 0 | 0 | 0 | 0 | 0 |
| Tamar Estuaries Consultative Forum | 1,000 | 0 | 0 | 0 | 0 | 0 |
| <i>The following are all one-off cost pressures in 2016/17 and are not required in 2017/18 and are therefore reversed out in 2017/18</i> | | | | | | |
| Trading company - specialist advice - One off | 150,000 | (150,000) | 0 | 0 | 0 | 0 |
| Specialist resource - Waste and Cleansing options review and delivery -one off | 80,000 | (80,000) | 0 | 0 | 0 | 0 |
| Our Plan | 75,000 | (75,000) | 0 | 0 | 0 | 0 |
| Elections - reversal of 15/16 one off cost pressure | (50,000) | 0 | 0 | 0 | 0 | 0 |
| TOTAL IDENTIFIED BUDGET PRESSURES | 836,000 | 300,000 | 295,000 | 270,000 | 325,000 | 250,000 |

WEST DEVON BOROUGH COUNCIL

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|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|

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Contribution to Earmarked Reserves

(This line shows the annual contributions into the Reserve)

| | | | | | |
|---|--------|--------|--------|--------|--------|
| Contribution to IT Development Reserve (£25K per annum) | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Contribution to Planning Reserve (£25K per annum) | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |

Transformation Project (T18) - Approved at 9th December 2014 Council
(One-off investment costs)

Contribution to Strategic Change Reserve to meet redundancy and pension costs -
Contributions reduce to zero in 2020/21

| | | | | | |
|---------|---------|---------|--------|---|---|
| 125,000 | 160,000 | 120,000 | 35,000 | 0 | 0 |
|---------|---------|---------|--------|---|---|

Net contribution to T18 Reserve to meet other non-recurring costs
(Contributions are offset by savings as per the Business Case)

| | | | | | |
|--------|--------|--------|--------|---|---|
| 67,000 | 67,000 | 67,000 | 67,000 | 0 | 0 |
|--------|--------|--------|--------|---|---|

Total Contribution to Earmarked Reserves

| | | | | | |
|----------------|----------------|----------------|----------------|---------------|---------------|
| 192,000 | 277,000 | 237,000 | 152,000 | 50,000 | 50,000 |
|----------------|----------------|----------------|----------------|---------------|---------------|

SAVINGS AND INCOME GENERATION IDENTIFIED

| BASE 2016/17 £ | Yr1 2017/18 £ | Yr2 2018/19 £ | Yr3 2019/20 £ | Yr4 2020/21 £ | Yr5 2021/22 £ |
|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| 0 | 346,000 | 0 | 93,000 | 187,000 | 39,000 |
| 30,000 | 0 | 0 | 0 | 0 | 0 |
| 60,000 | 0 | 0 | 0 | 0 | 0 |
| 5,000 | 0 | 0 | 0 | 0 | 0 |
| 10,000 | 30,000 | 0 | 0 | 0 | 0 |
| 15,000 | 5,000 | 10,000 | 15,000 | 0 | 0 |
| 725,000 | 0 | 0 | 0 | 0 | 0 |
| 845,000 | 381,000 | 10,000 | 108,000 | 187,000 | 39,000 |

MEMORANDUM

POSSIBLE FUTURE SAVINGS(see 7.6)

| BASE 2016/17 £ | Yr1 2017/18 £ | Yr2 2018/19 £ | Yr3 2019/20 £ | Yr4 2020/21 £ | Yr5 2021/22 £ |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|
| | 30,000 | | | | |
| | 15,000 | | | | |
| | 41,000 | | 252,000 | 14,000 | |
| TOTAL SAVINGS AND INCOME GENERATION | 86,000 | | 252,000 | 14,000 | |

Note: These savings have not yet been built into the Budget for 2017/18 onwards but are shown for illustration purposes only, as to possible future savings. These areas are currently being worked upon by officers but are not yet confirmed or approved.